

City of Lowell Massachusetts

ANNUAL ACTION PLAN Program Year 2019-2020

For
CDBG, ESG, HOME, HOPWA Programs

Office of the City Manager
Department of Planning and Development
JFK Civic Center, 50 Arcand Drive
Lowell, MA 01852
978-674-4252

March 2019

Draft

In May 2012, the Federal Department of Housing and Urban Development's (HUD) Office of Community Planning and Development introduced the eCon Planning Suite, a collection of online tools to assist grantees in creating market-driven, leveraged housing and community development plans. One of these tools, the Consolidated Plan Template, allows grantees to develop and submit their Five Year Consolidated Plans and Annual Action Plans online. The following document is an exported version of the City of Lowell's Annual Action Plan for the 2019-2020 Program Year, entered into HUD's Integrated Disbursement and Information System (IDIS). This version has been modified from the one submitted through IDIS to include relevant discussion pertaining to Lowell's Comprehensive Master Plan, and other local planning initiatives.

PR-05

Narrative

AGENCIES ADMINISTERING PROGRAMS AND ACTIVITIES:

As the entitlement grantee for the CDBG, HOME, ESG, and HOPWA programs, the City of Lowell Department of Planning and Development (DPD) is the lead agency for the development of this Annual Action Plan. The DPD will also act as one of several public and private agencies that will administer programs and activities under the plan. The DPD oversees Planning, Economic Development, Community Development, Housing, Historic Board, and Urban Renewal Programs. To meet the administrative responsibility for grants management, and address community needs and sentiment, DPD staff also reviews program data quarterly throughout the program year to ensure that activities are effectively meeting community needs. Other agencies and organizations that will aid in the administration of activities under this plan are listed in the consultation section of this Action Plan.

AP 12 19-20 Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of Comments Received	Summary of Comments not accepted and reasons	URL (if applicable)
1	Public Hearing	<p>Minorities</p> <p>Non-English speaking, Khmer, Portuguese, Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>Public Hearing #1 Tuesday December 18, 2018 @ 6:00 PM Location: Lowell Senior Center 276 Broadway St., Lowell</p> <p>Purpose was to provide technical assistance for submission of RFP.</p>	<p>There were no attendees other than City staff there to offer assistance.</p>	<p>No comments</p>	

AP 12 19-20 Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of Comments Received	Summary of Comments not accepted and reasons	URL (if applicable)
2	Public Hearing	<p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>Public Hearing #2 Tuesday February 5, 2019 @ 6:00 PM Location: Lowell Senior Center 276 Broadway St., Lowell</p> <p>Purpose was to provide technical assistance for submission of RFP.</p>	<p>There were 47 attendees from various organizations throughout the city. There were 9 CAC members. There were also 4 City staff and 1 camera person from LTC the local television station.</p>	<p>There were no comments unaccepted. When questioned by CAC, all questions were answered and accepted.</p>	

AP 12 19-20 Citizen Participation Outreach

PROCESS

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of Comments Received	Summary of Comments not accepted and reasons	URL (if applicable)
3	Public Hearing	<p>Minorities</p> <p>Non-English speaking, Khmer, Portuguese, Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>Public Hearing #3 Tuesday May 7, 2019 @ 6:00 PM Location: Lowell Senior Center 276 Broadway St., Lowell</p> <p>Purpose is to allow any comments on allocations and acceptance of CDBG, HOME and ESG funds.</p>	<p>There were no attendees other than City staff there to offer assistance.</p>	<p>No comments</p>	

AP-05 EXECUTIVE SUMMARY

1. Introduction

This Annual Action Plan outlines the activities which will be undertaken during the program year beginning July 1, 2019 and ending June 30, 2020 using Federal funds granted to the City of Lowell by the U.S. Department of Housing and Urban Development (HUD) under the Community Development Block Grant (CDBG), Home Investment Partnership (HOME), Emergency Solutions Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA) programs. Projects and activities described in this plan are intended to primarily benefit low-income and moderate-income residents of the City of Lowell, neighborhoods with high concentrations of low- or moderate-income residents, and the City as a whole. HOPWA funds will be distributed to eligible activities throughout Middlesex and Essex Counties.

This plan is the product of extensive public outreach, consistent with the city of Lowell's Five-Year Consolidated Plan. This public participation has included multiple public hearings, and consultation with agencies, groups, and organizations involved in the development of affordable housing, creation of job opportunities for low- and moderate-income residents, and/or the provision of services to children, elderly persons, persons with disabilities, persons with HIV/AIDS and their families, and homeless individuals. A complete draft of this plan was made available for public review and comment for a 30-day period beginning May 9, 2019. The availability of the plan is advertised in the local newspaper and the complete documents are available for review on the City's website (www.lowellma.gov) and in print form at the Department of Planning and Development, the Pollard Memorial Library, and the Office of the City Clerk. The activities and accomplishments outlined in this report are based on the Federal Fiscal year 2019-2020 available funding as outlined in the table below.

Source	CDBG	HOME	ESG	HOPWA	Total
2019-20 Entitlement	\$2,063,192.00	\$804,500.00	\$164,810.00	1,416,588.00	\$4,449,090
Est. 2018-19 Program Income	\$108,679.76	\$114,741.97	\$0.00	\$0.00	\$223,421.73
Estimated Total Funds Available					

2. Summarize the objectives and outcomes identified in the Plan

This Action Plan outlines a set of objectives and strategies that the City will pursue through the application of its Community Development Block Grant (CDBG), HOME Investment Partnerships program, Emergency Solutions Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA), as well as through participation with local providers in the network that coordinates the community's system of program and service delivery efforts. Based on research, data analysis, consultation and citizen participation, this Plan identifies general priority needs on which the City will focus its resources:

1. Decent affordable Housing
2. Suitable Living Environment
3. Economic Opportunities

HUD has identified a series of outcomes to be achieved through the application of the resources it provides. The primary outcomes that will be achieved as the City provides funding for and/or carries out activities each year during the period of this Action Plan will include improving the availability, accessibility and affordability of housing; creating or enhancing

suitable living environments, and creating economic opportunities. Detailed descriptions of the foregoing priority needs, Action Plan goals, and anticipated outcomes are described in this document.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

In October 2018 the City completed the Consolidated Annual Performance and Evaluation Report for the 2017-18 program year. The goals and objectives for the reporting period were based on priority needs identified in the 2015-2020 Five Year Consolidated Plan. The Five-Year Plan also recognized four thematic funding areas that correspond to the vision of the City of Lowell's Comprehensive Master Plan.

More than 80 activities were funded during the 2017-18 program year. The specific outputs of these activities are included in the table below. In addition to these outputs, collective impact of these activities resulted in substantial improvements to the lives and neighborhoods of Lowell's low- and moderate-income residents and persons living with HIV/AIDS throughout Middlesex and Essex County.

During the 2017-18 program year, measurable progress was made in the five-year goals established in the 2015-20 Consolidated Plan. Delays were encountered by some physical projects, making it difficult to complete the activity and report total accomplishments by the close of the program year. These projects are still underway and will report accomplishments in subsequent program years.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan. The citizen participation program is instrumental in obtaining input from the community and organizations in designing programs that will best meet the needs of the low- and moderate-income populations.

As required by HUD rules and regulations, the City of Lowell complies with regulation 24 CFR 91.105, Citizen Participation Plan for local governments. Further discussion about the Citizen Participation process including efforts to broaden participation, for the creation of the 2019-2020 Action Plan, along with public comments and the City's responses is included in the Citizen Participation and Consultation sections of this Plan.

5. This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

The Draft Annual Action Plan was available for review and public comment between May 9 and June 9, 2019. No Comments were received.

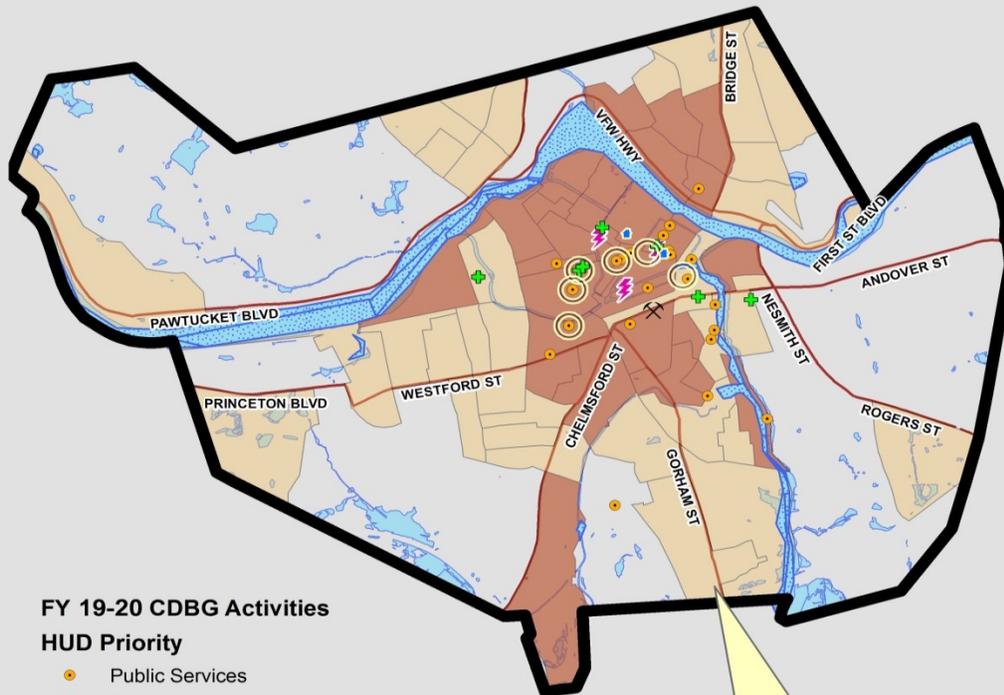
6. Summary of comments or views not accepted and the reasons for not accepting them

The Draft Annual Action Plan was available for review and public comment between May 9 and June 9, 2019. No Comments were received.

7. Summary

The activities listed in the attached table, and maps, have been selected to receive Consolidated Plan program funds during the 2019-2020 program year. Maps illustrating the locations of Consolidated Plan-funded programs are included at the end of this section. More details about projects selected for funding are included in section AP-35 of this document.

City of Lowell, FY 2019-2020 CDBG Funded Project Locations, by HUD Priority



FY 19-20 CDBG Activities

HUD Priority

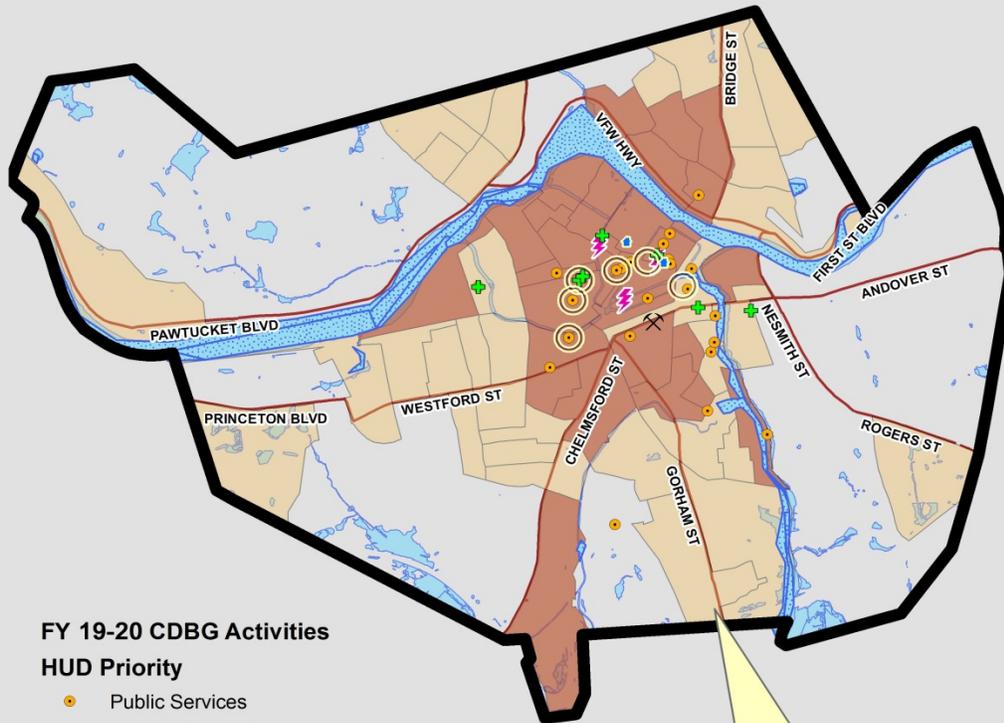
- Public Services
- Affordable Housing
- ⚡ Economic Development
- ✕ Infrastructure
- + Non Homeless Special Needs
- Public Facilities

- Low / mod income block > 70% AMI
- Low / mod income block > 50% AMI

Map does not include citywide funded project locations.



City of Lowell, FY 2019-2020 CDBG Funded Project Locations, by HUD Priority



FY 19-20 CDBG Activities

HUD Priority

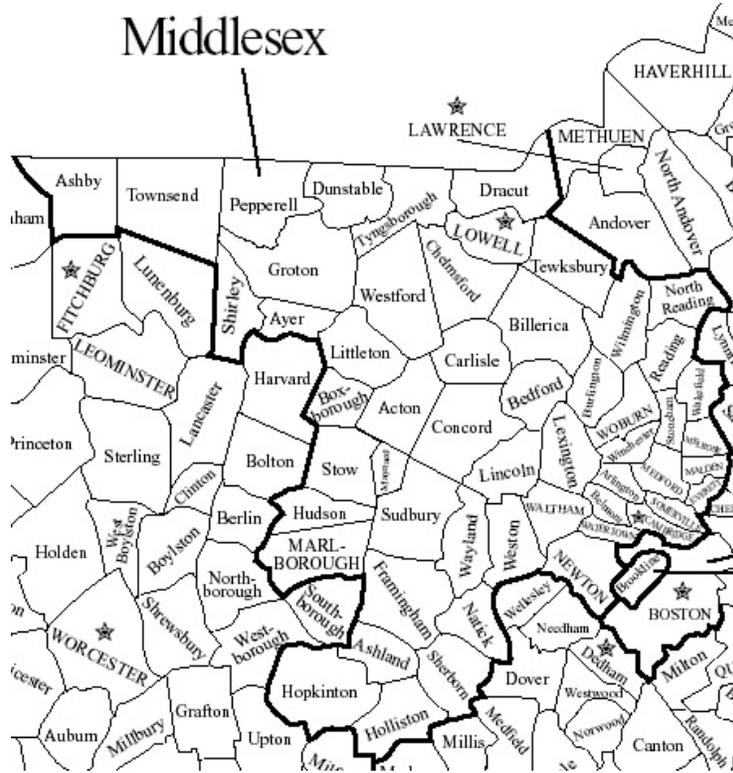
- Public Services
- Affordable Housing
- ⚡ Economic Development
- ⊗ Infrastructure
- + Non Homeless Special Needs
- Public Facilities

- Low / mod income block > 70% AMI
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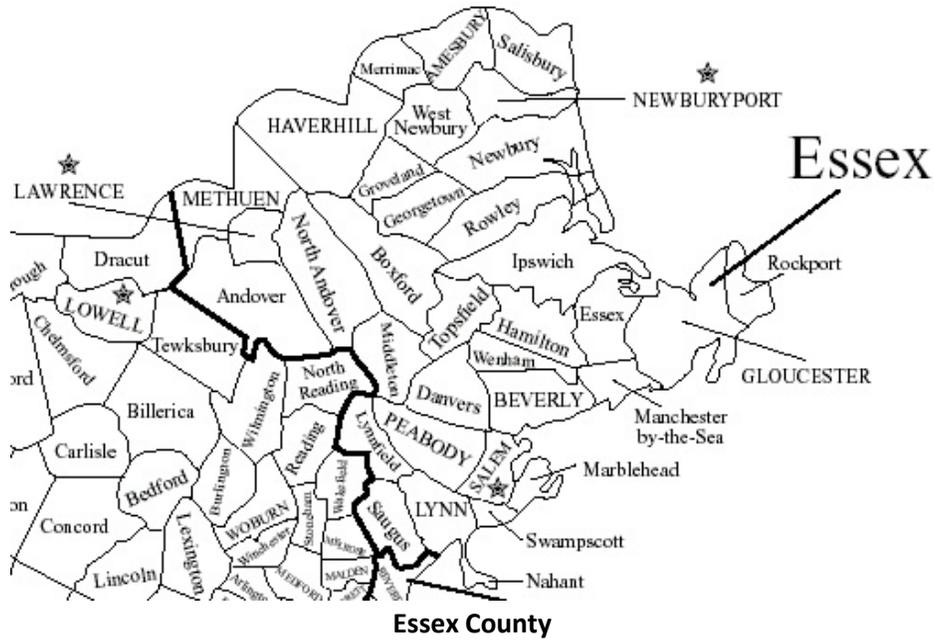
Map does not include citywide funded project locations.



Middlesex



Middlesex County



Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

According to the United States Census Bureau, Lowell is home to 110,558 people, 42% of whom were members of minority groups (including White Latinos). Since 1980, Lowell has been experiencing significant growth in its minority populations, the largest and fastest growing of these include Southeast Asians and Latinos. Of late, Lowell has also seen a growing population of refugee communities from Burma and Iraq. These trends are expected to continue over the coming years.

The City will continue to use the most current Low and Moderate Summary Income Data U.S. Census Block Group level information to prioritize the use of funds, until HUD has released updated income information for entitlement communities.

Rationale for the priorities for allocating investments geographically

Because the primary national objectives of HUD's programs are to benefit low-income and moderate-income residents, Lowell's block grant program funds will be targeted to low-income and moderate-income neighborhoods and activities that benefit the City as a whole, the majority of whose residents are low- or moderate-income. Guided by the eligibility requirements of the various Consolidated Plan programs, the City of Lowell has recognized the priority need categories for the five-year planning period. Relative priorities and target funding proportions were established through the synthesis of the needs information obtained through the plan development process described elsewhere in this document.

Because Lowell is the most populous City in Middlesex County, MA, it is also an entitlement community for the HOPWA program, however the HOPWA program grant is now extended to Essex county as well. The city of Lynn is now administering the Essex county HOPWA program. This grant is designated to serve persons throughout Middlesex and Essex Counties who are living with HIV/AIDS and their families. For this program, funds will be allocated to eligible recipients county-wide whose programs serve this population. It is anticipated that the funds will be targeted to organizations whose service areas include the urban centers within the two Counties, including Lowell, Cambridge, Somerville, and Framingham, and Lynn where the greatest percentage of persons with HIV/AIDS reside.

Discussion

The Neighborhood Impact Initiative & Business Corridor Initiative target resources in block groups where more than 51% of residents are low- or moderate-income and where significant deterioration has led to limited private investment and declining property values. These comprehensive programs help stabilize and revitalize neighborhoods through the concentrated investment of staff and financial resources from all City departments. Activities include improvements to neighborhood facilities, parks, and infrastructure through divisions of the Department of Public Works; enhanced inspections by officials from the Building Department; coordinated actions by public safety departments; and significant capital investment to enhance the appearance of the targeted area.

2019-2020 Draft Annual Action Plan

The following activities have been *tentatively* selected to receive support using Consolidated Plan program funds during the 2019-2020 program year

	ORGANIZATION	PROJECT NAME	
CDBG Public Service			
1	Angkor Dance Troupe	Angkor's Creative Works Program	\$7,500.00
2	Art Ramalho's West End Gym	Youth Boxing	\$5,000.00
3	Asian Task Force Against Domestic Violence	Lowell Asian Initiative Against Domestic Violence	\$10,000.00
4	Boys & Girls Club of Greater Lowell	Youth Performing Arts program	\$7,600.00
5	Cambodian Mutual Assistance	Walk-In Services Staff	\$5,000.00
6	Cambodian Mutual Assistance	Youth Program Staff	\$7,500.00
7	Coalition for a Better Acre	Parenting University Pilot	\$10,000.00
8	Community Teamwork, Inc.	Mill City Mentoring Program	\$7,000.00
9	Community Teamwork, Inc.	Fuel Assistance Program	\$8,000.00
10	Community Teamwork, Inc.	Financial Education Program	\$7,500.00
11	Community Teamwork, Inc.	Spindle City Corps	\$9,000.00
12	Community Teamwork, Inc.	Emergency Motel Placement	\$5,000.00
13	City of Lowell, Council on Aging	Senior Programming	\$10,000.00
14	Dwelling House of Hope, Inc.	Food Pantry	\$10,000.00
15	Girls Incorporated of Greater Lowell	Youth Enrichment Programs	\$6,000.00
16	Girls Incorporated of Greater Lowell	Outreach	\$6,000.00
17	Greater Lowell Family YMCA	Camperships	\$7,500.00
18	House of Hope, Inc.	The Hope Chest	\$10,000.00
19	Justice Resource Institute	Youth Harbours Lowell	\$5,000.00
20	Lowell Association for the Blind	Advocacy/Services for the Blind	\$10,000.00
21	Lowell Community Health Center	Teen BLOCK Reaches Out	\$7,400.00
22	Lowell House, Inc.	Fitness and Wellness Program for Recovery	\$7,500.00
23	Mass Hire/Greater Lowell Workforce- Lowell Career Center	Subsidized Work Program for Youth	\$7,500.00
24	Massachusetts Alliance of Portuguese Speakers	Lowell Immigrant Integration Services	\$5,000.00
25	Merrimack Valley Catholic Charities	Lowell Food Pantry Collaborative	\$30,000.00
26	Merrimack Valley Food Bank, Inc.	Mobile Pantry	\$10,000.00
27	Merrimack Valley Food Bank, Inc.	Food Distribution	\$10,000.00
28	Merrimack Valley Housing Partnership	First Time Home Buyer Training	\$5,000.00
29	Middlesex Community College	Out of School Youth Development	\$5,000.00
30	Mill City Grows, Inc.	Farm to Table Cooking Classes	\$5,000.00
31	Mill City Grows, Inc.	Community Programming	\$5,000.00
32	Recreational Adult Resource Association	Programs and Services	\$5,000.00
33	St. Paul's Kitchen	Payroll Assistance	\$8,000.00
34	The Community Family	Alzheimer's Adult Day Health	\$5,000.00

35	The Wish Project	Transforming the Homeless to Housing	\$10,000.00
36	Third Sector New England, Sustainable Farming Project	Expanding Access to Healthy Food	\$10,000.00
37	Utec, Inc.	Workforce Development in Social Enterprises	\$5,000.00
38	Whistler House Museum of Art	Multicultural Youth Summer Art Program	\$6,000.00
39	YWCA of Lowell	Youth Enrichment Training Institute	\$7,000.00

CDBG Non-Public

City of Lowell	Senior Center Lease	\$350,000.00
City of Lowell	Sec. 108 Debt Service	\$195,000.00
City of Lowell	Sanitary Code Enforcement	\$60,000.00
City of Lowell	Emergency Home Repair	\$20,000.00
City of Lowell	Fire Protection Equipment (Fire Truck)	\$650,000.00
City of Lowell	Pedestrian ADA Improvements	\$75,000.00
City of Lowell	Economic Development Assistance	\$100,000.00
City of Lowell	Waterline - Franklin Court Garden	\$30,000.00
City of Lowell	Chambers Street - Overlook	\$25,000.00
City of Lowell	Kerouac Park Play Area	\$45,000.00
City of Lowell	Utopian Park	\$50,000.00
City of Lowell	Olga Nieves Park Renovation	\$35,000.00
Acre Family Child Care	Family Child Care Business Development	\$25,000.00
Boys and Girls Club of Greater Lowell	Program Space Expansion	\$35,000.00
Entrepreneurship for All	Launching Lowell Businesses	\$10,000.00
Habitat For Humanity	Critical Home Repair	\$25,000.00
Lowell Parks and Conservation Trust	Urban Forestry Program	\$32,000.00
YWCA	Youth Center Upgrades	\$42,000.00

ESG

Women In Transition, Inc. DBA Alternative House	Domestic Violence Shelter	\$9,436.00
Community Teamwork, Inc.	Rapid Rehousing for Homeless Households	\$19,500.00
Community Teamwork, Inc.	Homeless Outreach Case manager	\$16,000.00
Community Teamwork, Inc.	Homeless Prevention Program	\$19,500.00
House of Hope, Inc.	House of Hope Shelters	\$30,000.00
House of Hope, Inc.	House of Hope Housing Resource Center	\$14,500.00
Lowell Transitional Living Center	Community Outreach Program	\$12,400.00
Lowell Transitional Living Center	Winter Emergency Bed Program	\$16,251.00
Lowell Housing Authority	Homeless Prevention Program	\$24,500.00

HOME		
City of Lowell , DPD	First Time Home Buyer	\$250,000.00
City of Lowell , DPD	Home Housing Rehab	\$300,000.00
CHDO Reserve	Community Development Housing Organization	\$120,182.00
HOPWA -		
AIDS Action Committee of MA, Inc	Rental Assistance Program	\$82,050.00
AIDS Action Committee of MA, Inc	Emergency Housing & St. Pauls Residence	\$74,109.00
AIDS Action Committee of MA, Inc	Middlesex HOCH Program	\$121,068.00
Institute for Health and Recovery	Project HEAL	\$67,622.00
Justice Resource Institute	Assisted Living Program	\$301,731.00
Lowell House, Inc.	Housing Information Services	\$84,922.00
Lowell House, Inc	Supportive Services	\$75,062.00
Lowell Housing Authority	Support Program	\$100,000.00
South Middlesex Opportunity Council	HOPWA Program	\$78,991.00
Victory Programs, Inc.	Ruah House	\$59,012.00
LHAND	Administering agency Essex County	\$485,603.00

1. Introduction:

ACTION PLAN DEVELOPMENT PROCESS

The Annual Action Plan encompasses an application process whereby organizations, such as City departments, nonprofit social service agencies, and private for-profit businesses have the opportunity to submit proposals to fund projects that will eventually define the City of Lowell's Annual Action Plan. The primary objective of the CDBG, HOME, ESG, HOPWA programs is to provide decent housing and a suitable living environment with expanding economic opportunities principally for low-income and moderate-income persons.

The initial step of the Plan's development process began in December with the advertisement of the planning process, availability of funds, and the Request for Proposal (RFP). On December 3rd, 2018, the schedule of the Annual Action Plan process and RFP were made available to all interested parties through an advertisement in the Lowell Sun and on the City's website. The notice of RFP availability was also e-mailed to all current sub-recipients and parties that have shown interest in anticipation of the RFP. Those without email access were informed by telephone. Applications were available at the DPD. RFP documents were also available on-line via the City of Lowell's website at www.lowellma.gov. The application deadline was at 12:00 PM on January 11th, 2019.

As part of the development of 2015-2020 Five-Year Consolidated Plan, the City continues its process for selecting recipients and the dispersing of CDBG, ESG, and HOPWA funds. The City continues a rolling HOME application process in FY19-20. Given the uncertainty of the HOME program funding and the number of multi-year commitments made to local projects, an RFP for HOME funds was again not released as part of this annual action plan. This allows the City to consider qualified proposals that are presented throughout the year, depending on availability of funds.

In an effort to help provide consistency to project sponsors in designing their programs and planning project budgets, the City allows applicants to submit proposals for the use of HOPWA funds over a five-year term. This allows the City to help predict the level of accomplishments that may be achieved over the five-year Consolidated Plan period and helps to reduce the paperwork associated with annual applications and grant agreements. The City will draft grant agreements with selected project sponsors, eligible for renewal each year over the course of the next five years, subject to availability of funds and compliance with reporting requirements. Annual HOPWA appropriation to a selected activity will be adjusted to correspond with the City's annual allocation from HUD. All seven sponsors discussed in the HOPWA section of this document have been awarded five-year awards under this new process. The city of Lynn MA, receives a new agreement yearly. They also now administer the HOPWA funding and receive administrative funds to process all Essex County HOPWA Grant agreements. Lynn is also responsible to complete and submit a yearly HOPWA CAPER.

In an effort to support as many eligible programs as possible amid continuous cuts to the CDBG program at the national level, the City is making awards for projects under the public service cap at a minimum of \$5,000 and a maximum of \$10,000. As reporting requirements for CDBG funded programs increase, administering an award for less than \$5,000 proves challenging for both the sub-recipient of the grant and the City staff responsible for grant oversight.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).

Public and assisted housing providers, private and governmental health, mental health, and service agencies are participants in the network described in this document. They are also the organizations with which the City worked to develop the Annual Action Plan, and they are expected to continue active participation in the upcoming years. The City has a well-developed Continuum of Care organization with a full-time City staff member assigned. In addition, the City maintains a Hunger Homeless Commission that is comprised of homeless shelter and service providers. The City strongly encourages and examines collaboration activity as criteria in its RFPs for Consolidated Plan funds. A collaborative not only

enhances the coordination of services among agencies but also helps consolidate the reporting requirements of block grant programs.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

DPD is the Collaborative Applicant for the Lowell Continuum of Care (COC). DPD staff work closely with COC members as well as members of the Citizens Advisory Committee (CAC) to review homeless priorities and determine how ESG funds will be allocated. The COC formed the development of the ESG Written Standards and continues to advise on the operation and administration of HMIS and other relevant procedures. COC members include:

-  Alternative House
-  Bedford VA
-  Billerica House of Correction
-  Boston VA
-  Bridgewell, Inc. / Pathfinder
-  Catholic Charitable Bureau of the Archdiocese of Boston, Inc.
-  Comfort Home Care
-  Community Teamwork, Inc.
-  Crescent House (VA)
-  Cunningham House (VA)
-  Frederick Abisi Adult Education Center
-  Greater Lowell Health Alliance
-  Greater Lowell Veterans Council
-  House of Hope, Inc.
-  Hunger Homeless Commission
-  Justice Resource Center/Youth Build Program
-  Living Waters
-  Lowell Community Health Center
-  Lowell High School
-  Lowell Housing Authority
-  Lowell Police Department
-  Lowell Transitional Living Center
-  Massachusetts Coalition for the Homeless
-  Massachusetts Department of Children and Families
-  Massachusetts Department of Mental Health
-  Massachusetts Department of Transitional Assistance
-  Massachusetts Department of Veterans Services
-  Mass Hire Greater Lowell Workforce Board
-  Merrimack Valley Food Bank
-  Middlesex Sheriff's Office
-  New England Center for Homeless Veterans
-  Representative David M. Nagle
-  Salvation Army
-  Simtech Solutions
-  Southern Middlesex Opportunity Council
-  The Open Pantry
- UMASS Lowell
- UTEC
- U.S. Department of Veteran Affairs

-  Veterans Northeast Outreach Center
-  Vinfen
-  Volunteers of America

A set of Written Standards governing the use of ESG funds for homelessness prevention and rapid re-housing activities has been completed implemented. Input from Lowell's Continuum of Care (COC) members as well as feedback from sub grantees of Lowell's Homelessness Prevention and Rapid Re- Housing Program (HPRP) were considered in the development of these standards. To increase the level of coordination between the COC and the city's homeless programs, staff that is responsible for the administration of the ESG program is now attending COC meetings on a regular basis. Input and data from the COC members has been integrated throughout the written standards and was used as a main point of reference in the prioritization of FY 19-20 ESG funding. Direct interactions with COC service providers has allowed DPD staff to prioritize funding in support of the needs that are not currently being addressed by other federal, state and local funding sources.

Sub recipients are reimbursed only when they can provide accurate and appropriate documentation that demonstrates program accomplishments and can provide backup documentation for eligible costs as spelled out in the contractual agreement. If the sub recipients are not reimbursed for their full grant amount, and funds are recaptured at fiscal year-end and made available for other eligible ESG programs.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS.

City of Lowell staff, who administers the City's ESG and COC programs, coordinates with the Massachusetts's Department of Housing and Community Development in preparation of this Annual Action Plan. DHCD administers the states homeless assistance programs.

Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultation with housing, social services agencies and other entities.

The Lowell COC, in coordination with the State's HMIS, has also implemented an HMIS Data Quality Plan that includes policies, procedures and performance measures for participation in Lowell's State-administered HMIS. The COC continues to input data to the State's Homeless Management Information System (HMIS), which has been installed at all provider locations (The state's ETO system is an online, web based system). Data is collected annually to create a Housing Gaps Analysis Chart that is used by the community to determine the unmet need within the COC system for emergency shelters, transitional housing programs and permanent housing sites for homeless persons

CDBG ACTIVITIES	
Agency/Group/Organization	Angkor Dance Troupe, Inc. – Creative Works Program
Agency/Group/Organization Type	Services-Children Services-Education
What section of the Plan was addressed by Consultation?	Non-Homeless Strategy Other-Community Development
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Art Ramalho's West End Gym- Youth Boxing
Agency/Group/Organization Type	Services – Children
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Asian Task Force Against Domestic Violence
Agency/Group/Organization Type	Services-Victims of Domestic Violence
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Housing Needs Assessment

<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1st & 2nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.</p>
<p>Agency/Group/Organization</p>	<p>Boys & Girls Club of Greater Lowell-Youth Performing Arts Program</p>
<p>Agency/Group/Organization Type</p>	<p>Services-Children Services-Education</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Homeless Special Needs</p>
<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1st & 2nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.</p>
<p>Agency/Group/Organization</p>	<p>Cambodian Mutual Assistance –Walk in Service Staff</p>
<p>Agency/Group/Organization Type</p>	<p>Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Health Service-Fair Housing Services-Education</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Homeless Special Needs</p>
<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1st & 2nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.</p>

Agency/Group/Organization	Cambodian Mutual Assistance – Youth Program Staff
Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services- Persons with Disabilities Services- Health Services-Housing
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Coalition for a Better Acre-Parenting University Pilot
Agency/Group/Organization Type	Services-Education Services-Health
What section of the Plan was addressed by Consultation?	Anti-poverty Strategy Non-Homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Community Teamwork, Inc. –Mill City Mentoring Program
Agency/Group/Organization Type	Services- Education
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development

How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Community Teamwork, Inc.- Fuel Assistance Program
Agency/Group/Organization Type	Services-Housing Services-Elderly Services-Persons with Disabilities
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Community Teamwork, Inc.- Financial Education Program
Agency/Group/Organization Type	Services-Education
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Community Teamwork, Inc.- Spindle City Corps
Agency/Group/Organization Type	Services-Employment

What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Community Teamwork, Inc. - CDBG Emergency Hotel
Agency/Group/Organization Type	Services-Housing Services-homeless Services fair housing
What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Anti-poverty Strategy
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Council on Aging – Senior Programming
Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Services-Housing Services-Health
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs

How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Dwelling House of Hope, Inc.- Food Pantry
Agency/Group/Organization Type	Services- Families with Children Services-Health Services-Education Services-Persons with Disabilities Anti-poverty Strategy
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Girls Incorporated of Greater Lowell-Youth Enrichment
Agency/Group/Organization Type	Services-Children Services-Education
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Girls Incorporated of Greater Lowell-Outreach

Agency/Group/Organization Type	Services-Children Services-Education
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Greater Lowell YMCA- Camperships
Agency/Group/Organization Type	Services- Children
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	House of Hope, Inc. – The Hope Chest
Agency/Group/Organization Type	Housing Services-Special Needs Services-Education Services- Employment
What section of the Plan was addressed by Consultation?	Homelessness Strategy Homeless needs- Families with Children Homelessness Needs- Unaccompanied youth Anti-poverty Strategy

How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Justice Resource Institute, Inc. – Youth Harbors Lowell
Agency/Group/Organization Type	Services-Children Services-Homeless Regional Organization
What section of the Plan was addressed by Consultation?	Homelessness Needs-Unaccompanied Youth Homelessness Strategy
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Lowell Association for the Blind-Advocacy/Services for the Blind
Agency/Group/Organization Type	Services-Persons with Disabilities
What section of the Plan was addressed by Consultation?	Non-homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Lowell Community Health Center-Teen BLOCK Reaches Out

Agency/Group/Organization Type	Services-Children Services-Health Services-Education
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Lowell House, Inc.- Fitness and Wellness Program
Agency/Group/Organization Type	Housing Services-Persons with HIV/AIDS Services-Homeless Services-Education Services-Health
What section of the Plan was addressed by Consultation?	Homeless Needs Chronically Homeless Homelessness Needs-Veterans Homelessness Strategy
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Mass Hire/Greater Lowell Workforce-Lowell Career Center – Subsidized Work Program for Youth
Agency/Group/Organization Type	Services-Youth Services-Education Services-Employment
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development

<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1st & 2nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.</p>
<p>Agency/Group/Organization</p>	<p>Massachusetts Alliance of Portuguese Speakers-MAPS-Lowell Immigrant Integration Services</p>
<p>Agency/Group/Organization Type</p>	<p>Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Health Services-Fair Housing Services-Housing Services-Education Services-Employment</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Service Provider Non-Homeless Special Needs</p>
<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1st & 2nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.</p>
<p>Agency/Group/Organization</p>	<p>Merrimack Valley Catholic Charities- Lowell Food Bank Collaborative</p>
<p>Agency/Group/Organization Type</p>	<p>Food Bank</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Homeless Special Needs</p>

<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1st & 2nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.</p>
<p>Agency/Group/Organization</p>	<p>Merrimack Valley Food Bank, Inc.- Mobile Pantry</p>
<p>Agency/Group/Organization Type</p>	<p>Services-Non-Homeless Special Needs Services- Children Services-Elderly Persons Services-Persons with Disabilities Services-Health Services-Education</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Food Bank Non-Homeless Special</p>
<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1st & 2nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.</p>
<p>Agency/Group/Organization</p>	<p>Merrimack Valley Food Bank, Inc. Food Distribution</p>
<p>Agency/Group/Organization Type</p>	<p>Services-Housing Services-Elderly Persons Services-Persons with Disabilities Services-Homeless Services-Health Services- NON Homeless Special Needs</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Community Development Anti-Poverty Strategy</p>

How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Merrimack Valley Housing Partnership-First Time Home Buyer Training
Agency/Group/Organization Type	Services-Education
What section of the Plan was addressed by Consultation?	Homelessness Strategy Anti-Poverty Strategy
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Middlesex Community College –Out of School Youth Development
Agency/Group/Organization Type	Services-Youth Services-Education
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Mill City Grows, Inc.- Farm to Table Cooking Classes

Agency/Group/Organization Type	Services-Education
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Mill City Grows, Inc.- Community Programming
Agency/Group/Organization Type	Services- Education Services-Health
What section of the Plan was addressed by Consultation?	Non Homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	RARA-Programs and Services
Agency/Group/Organization Type	Services-Special Needs Services-Persons with Disabilitites
What section of the Plan was addressed by Consultation?	Community Development Non-Homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.

Agency/Group/Organization	St. Paul's Soup Kitchen-Payroll Assistance
Agency/Group/Organization Type	Services – Homeless
What section of the Plan was addressed by Consultation?	Homelessness Strategy Homeless Needs – Chronically homeless Homeless Needs - Families with children Homeless Needs – Veterans Homeless Needs – Unaccompanied Youth Anti-poverty Strategy Community Development Non-Homeless Special Needs Faith Based
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	The Community Family-Alzheimer's Adult Day Health
Agency/Group/Organization Type	Services – Elderly Persons Services- Persons with Disabilities
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	The Wish Project-Transforming the Homeless to Housing
Agency/Group/Organization Type	Services-Families with Children

What section of the Plan was addressed by Consultation?	Homelessness Strategy Homeless Needs – Families with Children Anti-poverty Strategy Housing Children Elderly Persons Persons with Disabilities Victims of Domestic Violence
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Third Sector New England –Sustainable Farming Project- Expanding Access to Healthy Food
Agency/Group/Organization Type	Services – Non –Homeless Special Needs Services-Children Services-Elderly persons Services-Persons with Disabilities Services Persons with HIV/AIDS Services-Victims of Domestic Violence Homeless Health Education
What section of the Plan was addressed by Consultation?	Anti-poverty Strategy Community Development
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	UTEC, Inc. –Workforce Development in Social Enterprises
Agency/Group/Organization Type	Services-Education Services – Employment

What section of the Plan was addressed by Consultation?	Unaccompanied Youth Homelessness Anti-poverty Strategy Economic Development
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Whistler House Museum of Art-Multicultural Youth Summer Art Program
Agency/Group/Organization Type	Services-Children Services-Education
What section of the Plan was addressed by Consultation?	Community Development Non-Homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	YWCA of Lowell-Youth Enrichment Training Institute
Agency/Group/Organization Type	Services – Children Services-Education
What section of the Plan was addressed by Consultation?	Community Development Non-Homeless Special Needs

<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1st & 2nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.</p>
<p>ESG ACTIVITIES</p>	
<p>Agency/Group/Organization</p>	<p>Community Teamwork, Inc.-Homeless Prevention</p>
<p>Agency/Group/Organization Type</p>	<p>Services-Housing Homeless</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Services-Non-Homeless Special Needs Families with Children Homelessness Strategy Service Provider</p>
<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1st & 2nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.</p>
<p>Agency/Group/Organization</p>	<p>Community Teamwork, Inc.- Homeless Outreach Case Manager</p>
<p>Agency/Group/Organization Type</p>	<p>Services-Housing Services-Homeless Services-Fair Housing Housing Need Assessment</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Homelessness Strategy Service Provider Public Housing Needs</p>

<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1st & 2nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.</p>
<p>Agency/Group/Organization</p>	<p>Community Teamwork, Inc.-Rapid Rehousing for Homeless Households</p>
<p>Agency/Group/Organization Type</p>	<p>Services-Housing Services-Homeless Services-Fair Housing Housing Need Assessment</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Homelessness Strategy Service Provider Public Housing Needs</p>
<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1st & 2nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.</p>
<p>Agency/Group/Organization</p>	<p>House of Hope, Inc.-House of Hope Housing Resource Center</p>
<p>Agency/Group/Organization Type</p>	<p>Services-Housing Services-Children Services-Elderly Services-Fair Housing Housing Need Assessment Homeless Needs Chronically Homeless Homeless Needs Families with Children Veterans</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Homelessness Strategy Service Provider</p>

How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	House of Hope, Inc.- House of Hope Shelters
Agency/Group/Organization Type	Services-Housing Services-Children Services-Elderly Services-Fair Housing Housing Need Assessment
What section of the Plan was addressed by Consultation?	Homelessness Strategy Service Provider
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Lowell Housing Authority- Homeless Prevention Program
Agency/Group/Organization Type	Services-Housing Services-Children Services-Elderly Services-Fair Housing Housing Need Assessment
What section of the Plan was addressed by Consultation?	Homelessness Strategy Service Provider

<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1st & 2nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.</p>
<p>Agency/Group/Organization</p>	<p>Lowell Transitional Living Center – Community Outreach Worker Winter Emergency Bed Program</p>
<p>Agency/Group/Organization Type</p>	<p>Services-Homelessness</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Homelessness Strategy Homeless Needs- Chronically homeless Homeless Needs- Veterans Homelessness Needs – Unaccompanied Youth</p>
<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1st & 2nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.</p>
<p>Agency/Group/Organization</p>	<p>Lowell Transitional Living Center – Winter Emergency Bed Program</p>
<p>Agency/Group/Organization Type</p>	<p>Services-Homelessness</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Homelessness Strategy Homeless Needs- Chronically homeless Homeless Needs- Veterans Homelessness Needs – Unaccompanied Youth</p>
<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1st & 2nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.</p>

Agency/Group/Organization	Women in Transition, Inc. DBA Alternative House – Emergency Domestic Violence Shelter
Agency/Group/Organization Type	Services-Victims of Domestic Violence Services- homeless
What section of the Plan was addressed by Consultation?	Homelessness Strategy Homeless Needs- Families with Children Homeless Needs- Victims
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
CDBG – NON PUBLIC ACTIVITIES	
Agency/Group/Organization	Acre Family Child Care, Inc.- Family Child Care Business
Agency/Group/Organization Type	Services- Children Service-Employment
What section of the Plan was addressed by Consultation?	Economic Development
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	Boys & Girls Club of Greater Lowell-Program Space Expansion
Agency/Group/Organization Type	Services-Families with Children Service-Children
What section of the Plan was addressed by Consultation?	Non-Homeless Needs-Children

How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts. This organization was consulted, through the City's annual Request for Proposal for HUD funds as well as public hearings. During the 1 st & 2 nd Public Hearings the agency was given the opportunity to speak with City Staff, residents, and the Citizens Advisory Committee.
Agency/Group/Organization	City of Lowell- Fire Equipment (FireTruck)
Agency/Group/Organization Type	Services- Community
What section of the Plan was addressed by Consultation?	Community Development
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Lowell, DPD is the prime grantee for HUD funds for CDBG, HOME ESG, and HOPWA programs. Programs & Activities described in this plan are intended to primarily benefit low-income residents, neighborhoods with high concentrations of low-income and moderate-income residents and the city as a whole. HOPWA funds will be distributed to eligible activities throughout Middlesex and Essex counties.
Agency/Group/Organization	City of Lowell- DPD – Kerouac Park Play Area
Agency/Group/Organization Type	Services- Community
What section of the Plan was addressed by Consultation?	Community Development
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Lowell, DPD is the prime grantee for HUD funds for CDBG, HOME ESG, and HOPWA programs. Programs & Activities described in this plan are intended to primarily benefit low-income residents, neighborhoods with high concentrations of low-income and moderate-income residents and the city as a whole. HOPWA funds will be distributed to eligible activities throughout Middlesex and Essex counties.
Agency/Group/Organization	City of Lowell-DPD- Chambers St Overlook

Agency/Group/Organization Type	Services-Community
What section of the Plan was addressed by Consultation?	Community Development
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Lowell, DPD is the prime grantee for HUD funds for CDBG, HOME ESG, and HOPWA programs. Programs & Activities described in this plan are intended to primarily benefit low-income residents, neighborhoods with high concentrations of low-income and moderate-income residents and the city as a whole. HOPWA funds will be distributed to eligible activities throughout Middlesex and Essex counties.
Agency/Group/Organization	City of Lowell-DPD-Franklin Court Garden Waterline
Agency/Group/Organization Type	Services-Community
What section of the Plan was addressed by Consultation?	Community Development
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Lowell, DPD is the prime grantee for HUD funds for CDBG, HOME ESG, and HOPWA programs. Programs & Activities described in this plan are intended to primarily benefit low-income residents, neighborhoods with high concentrations of low-income and moderate-income residents and the city as a whole. HOPWA funds will be distributed to eligible activities throughout Middlesex and Essex counties.
Agency/Group/Organization	City of Lowell-DPD-Economic Development Assistance Fund
Agency/Group/Organization Type	Services-Community
What section of the Plan was addressed by Consultation?	Economic Development
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Lowell, DPD is the prime grantee for HUD funds for CDBG, HOME ESG, and HOPWA programs. Programs & Activities described in this plan are intended to primarily benefit low-income residents, neighborhoods with high concentrations of low-income and moderate-income residents and the city as a whole. HOPWA funds will be distributed to eligible activities throughout Middlesex and Essex counties.
Agency/Group/Organization	City of Lowell-DPD-Pedestrian Infrastructure Improvements for ADA Compliance

Agency/Group/Organization Type	Services-Persons with Disabilities
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Lowell, DPD is the prime grantee for HUD funds for CDBG, HOME ESG, and HOPWA programs. Programs & Activities described in this plan are intended to primarily benefit low-income residents, neighborhoods with high concentrations of low-income and moderate-income residents and the city as a whole. HOPWA funds will be distributed to eligible activities throughout Middlesex and Essex counties.
Agency/Group/Organization	City of Lowell-DPD-Utopian Park Hamilton Canal
Agency/Group/Organization Type	Services-Community
What section of the Plan was addressed by Consultation?	Community Development
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Lowell, DPD is the prime grantee for HUD funds for CDBG, HOME ESG, and HOPWA programs. Programs & Activities described in this plan are intended to primarily benefit low-income residents, neighborhoods with high concentrations of low-income and moderate-income residents and the city as a whole. HOPWA funds will be distributed to eligible activities throughout Middlesex and Essex counties.
Agency/Group/Organization	City of Lowell-DPD-Olga Nieves Park Renovations
Agency/Group/Organization Type	Services-Community
What section of the Plan was addressed by Consultation?	Community Development
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Lowell, DPD is the prime grantee for HUD funds for CDBG, HOME ESG, and HOPWA programs. Programs & Activities described in this plan are intended to primarily benefit low-income residents, neighborhoods with high concentrations of low-income and moderate-income residents and the city as a whole. HOPWA funds will be distributed to eligible activities throughout Middlesex and Essex counties.
Agency/Group/Organization	City of Lowell-Senior Center Lease
Agency/Group/Organization Type	Services-Elderly
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs

How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Lowell, DPD is the prime grantee for HUD funds for CDBG, HOME ESG, and HOPWA programs. Programs & Activities described in this plan are intended to primarily benefit low-income residents, neighborhoods with high concentrations of low-income and moderate-income residents and the city as a whole. HOPWA funds will be distributed to eligible activities throughout Middlesex and Essex counties.
Agency/Group/Organization	City of Lowell Sec. 108 Debt Service
Agency/Group/Organization Type	Other Government-Local
What section of the Plan was addressed by Consultation?	Other Government
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Lowell, DPD is the prime grantee for HUD funds for CDBG, HOME ESG, and HOPWA programs. Programs & Activities described in this plan are intended to primarily benefit low-income residents, neighborhoods with high concentrations of low-income and moderate-income residents and the city as a whole. HOPWA funds will be distributed to eligible activities throughout Middlesex and Essex counties.
Agency/Group/Organization	City of Lowell-Sanitary Code Enforcement
Agency/Group/Organization Type	Other Government-Local
What section of the Plan was addressed by Consultation?	Housing Needs Assessment
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Lowell, DPD is the prime grantee for HUD funds for CDBG, HOME ESG, and HOPWA programs. Programs & Activities described in this plan are intended to primarily benefit low-income residents, neighborhoods with high concentrations of low-income and moderate-income residents and the city as a whole. HOPWA funds will be distributed to eligible activities throughout Middlesex and Essex counties.
Agency/Group/Organization	City of Lowell-Emergency Home Repair
Agency/Group/Organization Type	Housing
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Lowell, DPD is the prime grantee for HUD funds for CDBG, HOME ESG, and HOPWA programs. Programs & Activities described in this plan are intended to primarily benefit low-income residents, neighborhoods with high concentrations of low-income and moderate-income residents and the city as a whole. HOPWA funds will be distributed to eligible activities throughout Middlesex and Essex counties.
Agency/Group/Organization	Habitat for Humanity of Greater Lowell- Critical Home Repairs for Seniors
Agency/Group/Organization Type	Housing

What section of the Plan was addressed by Consultation?	Housing Needs Assessment Non-Homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts.
Agency/Group/Organization	Lowell Parks & Conservation Trust, Inc.-Urban Forestry Project
Agency/Group/Organization Type	Other-Local Land Trust
What section of the Plan was addressed by Consultation?	Foundation Other-Community Development
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts.
Agency/Group/Organization	Entrepreneurship for All, Inc. –Launching Small Business
Agency/Group/Organization Type	Services-Employment
What section of the Plan was addressed by Consultation?	Economic Development
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts.
Agency/Group/Organization	YWCA of Lowell- Acre Youth Center
Agency/Group/Organization Type	Services-Children Services-Education
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with agency occurs continuously throughout the year. The City of Lowell DPD staff assists all previously funded and unfunded organizations with any technical assistance, and seeks to improve coordination of services while reducing duplicate efforts.
HOME Activities	
Agency/Group/Organization	City of Lowell, DPD – First Time Homebuyer Program Down Payment Assistance
Agency/Group/Organization Type	Housing Services-Housing
What section of the Plan was addressed by Consultation?	Public Housing Needs Homelessness Strategy Non-Homeless Special Needs

How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Lowell, DPD is the prime grantee for HUD funds for CDBG, HOME ESG, and HOPWA programs. Programs & Activities described in this plan are intended to primarily benefit low-income residents, neighborhoods with high concentrations of low-income and moderate-income residents and the city as a whole. HOPWA funds will be distributed to eligible activities throughout Middlesex and Essex counties.
Agency/Group/Organization	City of Lowell, DPD – HOME Housing Rehab
Agency/Group/Organization Type	Housing-Grantee Department
What section of the Plan was addressed by Consultation?	Housing Needs Assessment
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Lowell, DPD is the prime grantee for HUD funds for CDBG, HOME ESG, and HOPWA programs. Programs & Activities described in this plan are intended to primarily benefit low-income residents, neighborhoods with high concentrations of low-income and moderate-income residents and the city as a whole. HOPWA funds will be distributed to eligible activities throughout Middlesex and Essex counties.
Agency/Group/Organization	CHDO Reserve
Agency/Group/Organization Type	Other Government-Local
What section of the Plan was addressed by Consultation?	Housing Needs Assessment Public Housing Needs
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Lowell, DPD is the prime grantee for HUD funds for CDBG, HOME ESG, and HOPWA programs. Programs & Activities described in this plan are intended to primarily benefit low-income residents, neighborhoods with high concentrations of low-income and moderate-income residents and the city as a whole. HOPWA funds will be distributed to eligible activities throughout Middlesex and Essex counties.
Agency/Group/Organization	Parcels 8 & 9
Agency/Group/Organization Type	Other Government-Local Development
What section of the Plan was addressed by Consultation?	Economic Development
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Lowell, DPD is the prime grantee for HUD funds for CDBG, HOME ESG, and HOPWA programs. Programs & Activities described in this plan are intended to primarily benefit low-income residents, neighborhoods with high concentrations of low-income and moderate-income residents and the city as a whole. HOPWA funds will be distributed to eligible activities throughout Middlesex and Essex counties.
HOPWA Activities	
Agency/Group/Organization	AIDS Action Committee of MA, Inc. –Rental Assistance

Agency/Group/Organization Type	Services-Housing Services- Persons with HIV/AIDS Service- Fair Housing
What section of the Plan was addressed by Consultation?	Housing Need Assessment HOPWA Strategy
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Citizens Advisory Committee and DPD staff has put together a 5-year agreement for funding this organization. The funds are allocated per the agreement and adjusted yearly.
Agency/Group/Organization	AIDS Action Committee of MA, Inc.-Emergency Housing - St. Paul's Residence
Agency/Group/Organization Type	Services-Homelessness Services-Persons with HIV/AIDS
What section of the Plan was addressed by Consultation?	Homeless Needs- Chronically homeless HOPWA Strategy
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Citizens Advisory Committee and DPD staff has put together a 5-year agreement for funding this organization. The funds are allocated per the agreement and adjusted yearly.
Agency/Group/Organization	AIDS Action Committee of MA, Inc.- HOCH Program
Agency/Group/Organization Type	Services-Persons with HIV/AIDS
What section of the Plan was addressed by Consultation?	Homeless Needs- Chronically homeless Housing Needs Assessment HOPWA Strategy
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Citizens Advisory Committee and DPD staff has put together a 5-year agreement for funding this organization. The funds are allocated per the agreement and adjusted yearly.
Agency/Group/Organization	Institute for Health and Recovery- Project HEAL
Agency/Group/Organization Type	Services-Housing Services- Persons with HIV/AIDS
What section of the Plan was addressed by Consultation?	Housing Need Assessment HOPWA Strategy
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Citizens Advisory Committee and DPD staff has put together a 5-year agreement for funding this organization. The funds are allocated per the agreement and adjusted yearly.
Agency/Group/Organization	Justice Resource Institute –Assisted Living Program
Agency/Group/Organization Type	Services -Housing Services-Persons with HIV/AIDS
What section of the Plan was addressed by Consultation?	Housing Needs Assessment HOPWA Strategy

How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Citizens Advisory Committee and DPD staff has put together a 5-year agreement for funding this organization. The funds are allocated per the agreement and adjusted yearly.
Agency/Group/Organization	Lowell House, Inc. –Housing Information Services
Agency/Group/Organization Type	Services-Housing Services- Persons with HIV/AIDS
What section of the Plan was addressed by Consultation?	Housing Needs Assessment HOPWA Strategy
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Citizens Advisory Committee and DPD staff has put together a 5-year agreement for funding this organization. The funds are allocated per the agreement and adjusted yearly.
Agency/Group/Organization	Lowell House, Inc. –Supportive Services
Agency/Group/Organization Type	Services-Housing Services- Persons with HIV/AIDS
What section of the Plan was addressed by Consultation?	Housing Needs Assessment HOPWA Strategy
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Citizens Advisory Committee and DPD staff has put together a 5-year agreement for funding this organization. The funds are allocated per the agreement and adjusted yearly.
Agency/Group/Organization	Lowell Housing Authority-HOPWA Program
Agency/Group/Organization Type	Services-Housing Services- Persons with HIV/AIDS
What section of the Plan was addressed by Consultation?	Housing Needs Assessment HOPWA Strategy
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Citizens Advisory Committee and DPD staff has put together a 5-year agreement for funding this organization. The funds are allocated per the agreement and adjusted yearly.
Agency/Group/Organization	South Middlesex Opportunity Council-HOPWA Program
Agency/Group/Organization Type	Services-Housing Services- Persons with HIV/AIDS
What section of the Plan was addressed by Consultation?	Housing Needs Assessment HOPWA Strategy
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Citizens Advisory Committee and DPD staff has put together a 5-year agreement for funding this organization. The funds are allocated per the agreement and adjusted yearly.
Agency/Group/Organization	Victory Programs, Inc.- RUAH House

Agency/Group/Organization Type	Services-Housing Services- Persons with HIV/AIDS
What section of the Plan was addressed by Consultation?	Housing Needs Assessment HOPWA Strategy
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Citizens Advisory Committee and DPD staff has put together a 5-year agreement for funding this organization. The funds are allocated per the agreement and adjusted yearly.
Agency/Group/Organization	Lynn Housing Authority & Neighborhood Development Administrating agency for Essex County
Agency/Group/Organization Type	Services-Housing Services- Persons with HIV/AIDS
What section of the Plan was addressed by Consultation?	Housing Needs Assessment HOPWA Strategy
How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Citizens Advisory Committee and DPD staff, have put together a yearly agreement for funding this organization. The funds are allocated to this sponsor to administer the entire Essex County HOPWA funding.

Identify any Agency Types not consulted and provide rationale for not consulting:

All agencies and groups were proactively invited to participate in the decision making process and are encouraged to provide feedback to draft Annual Action Plan. Additionally, within the Department of Planning and Development; the following groups are consulted: Community Development, Housing, Economic Development, Planning and Project Management, Code Enforcement, and Project Review.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	City of Lowell, DPD	Public and assisted housing providers, private and governmental health, mental health, and service agencies are participants in the network described in this document. They are also the organizations with which the City worked to develop the Annual Action Plan, and they are expected to continue active participation in the upcoming years.
LHA Annual Plan	Lowell Housing Authority	The City of Lowell and the Lowell Housing Authority consult with one another during preparation of each agency’s Annual plan to ensure goals and actions are consistent with one another. Both the City of Lowell and the LHA strive to improve the quality of housing stock of Lowell’s households and ensure services are available to meet the needs of low- and moderate –income residents
City of Lynn	LHAND	City of Lynn’s FY 19-20 Annual Action Plan and City of Lynn/Lynn Housing Authority and Neighborhood Development were consulted. LHAND is assisting with the distribution and administration of HOPWA funds to organizations serving individuals with HIV/AIDS in Essex County

AP – 55 Affordable Housing

1. Introduction:

The HOME Investment Partnerships provides both federal financing and technical assistance and is an administered program that expands the supply of decent, safe, affordable, and sanitary housing while strengthening the abilities of local governments to design and implement affordable housing strategies.

2. : One Year Goals for the Number of Households to be Supported:

- a. Homeless: 2
- b. Non-Homeless: 29
- c. Special-Needs: 3

3. One Year Goals for the Number of Households Supported Through:

- a. Rental Assistance: 0
- b. The Production of New Units: 11
- c. Rehab of Existing Units: 6
- d. Acquisition of Existing Units: 12

4. Discussion

The HOME program will utilize the following programs to achieve the goals outlined above:

Rehabilitation, rental housing development, and home buyer assistance

AP – 90 Program Specific Requirements: The jurisdiction must describe activities planned with HOME funds expected to be available during the year.

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City of Lowell does not intend to use other forms of investment beyond those identified in Section 92.205.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City of Lowell will use its HOME funds to assist income eligible households to purchase single-family, condominiums, townhomes in the City of Lowell. The assistance will be in the form of loans and each borrower must meet the following conditions:

- Must income qualify and meet the First Time Homebuyer Program requirements
- Assistance is provided in the form of a deferred payment loan at 0% interest;

- The loan documents include provisions to recapture the principal amount and interest upon non-occupancy/transfer of the unit for a specified affordability period; and
- A HOME Agreement will be signed detailing the terms of the assistance.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

To ensure affordability, the City of Lowell requires that each borrower sign a Mortgage, Promissory Note, and HOME Agreement. These documents provide details to ensure that the borrower is in compliance with the terms and conditions included in those documents. Pursuant to 24 CFR 94.254(a)(ii), the City requires that the HOME funds be recaptured if the housing does not meet HUD’s definition of homeownership. The borrower of HOME funds from the City must continue to occupy the Property as their principal place of residence for the duration of the period of affordability. If all or part of the Property or any interest in it is sold, rented, refinanced, conveyed or transferred (or if a beneficial interest in Borrower is sold, rented, refinanced, conveyed, transferred and Borrower is not a natural person), the loan is due and payable.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City of Lowell does not currently utilize HOME funds for refinancing of multifamily housing debt for housing that is rehabilitated with HOME funds, nor does it intend to do so in this plan year.

AP-70 HOPWA Goals - 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for: 51

Short-term rent, mortgage, and utility assistance payments: 2

Tenant-based rental assistance: 29

Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds: 20

Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds: 0

Total: 102